



Warehouse Management For Best-in-class Performance

Course Venue: UK - London

Course Date: From 23 AUG 2020 To 3 SEP 2020

Course Place: London Paddington

Course Fees: 9400 GBP



Introduction

Why do some distribution centers have excellent performance while others struggle? Highly Competitive Warehouse Management unravels the secrets of those best-in-class operations; this interactive course provides a systematic yet flexible action plan for improvement, which involves human behavior, process redesign, warehouse management systems and supply chain alignment.

Course Objectives

On completion of this course you should be able to:

- Apply methods and techniques to analyze the current state of their operations.
- Use case studies, detailed examples and thought provoking questions will move your facility to best-in-class performance.
- Understand how to apply contemporary management tools to warehouse management.
- Appreciate the importance of warehouse management, as it is central to achieving high operational and financial performance for most contemporary enterprises.
- Gain a wide knowledge of best-in-class operations and apply action plans for improvement.

Course Outline

Highly Competitive Warehouse Management

- Competitive Advantage
- Best-in-Class Supply Chain Performance
- The Clean Socks Experiment
- Four Elements of Warehouse Optimization
- Growth Path for Warehouse Optimization
- Warehouse Maturity Scan

The Challenge of Change

- Change Management of Facilitate a Change-Oriented Culture
- Warehouse Strategy to Give Direction
- Warehouse Action Plan to Organize Evolution
- Optimization Actions to Create Fun and Successes
- Project Management to Give Guidance

Warehousing

- Warehouse Justification
- Material Handling
- Warehouse Services
- Warehouse Processes
- Inbound Processes
- Storage
- Wave Planning
- Outbound Processes
- VAL
- Cross-dock

Warehouse Management Systems



- WMS Modules
- Real-time Communication
- Material Handling Control
- Interfaces

Effective Warehouse Management

- Service Level Agreements
- Standard Operating Procedures
- Activity-Based Costing
- Performance Indicators

Process Efficiency

- Service Level Improvement
- Efficiency Improvement
- Compact Storage

Responsive Warehouse Management

- Justification
- Capacity Planning
- Wave Management
- Task Management

Resource Utilization

- Utilization Improvement
- Cut
- Activate
- Postpone
- Space Utilization

Collaborative Warehouse Management

- Discontinuities
- Activity-Based Pricing
- Synchronized Planning
- Virtual Warehousing

Service Alignment

- Rationalize
- Accelerate-Decelerate
- Balance